

# Thinking Fast and Slow in Disaster Decision-making with Smart City Digital Twins

Many cities are vulnerable to disaster-related mortality and economic loss. Smart City Digital Twins can be used to facilitate disaster decision-making and influence policy, but first they must accurately capture, predict, and adapt to the city's dynamics, including the varying pace at which changes unfold.

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1 Cities are increasingly subject to stressors such as heat waves,  
2 hurricanes, wildfires, rising sea levels, tsunamis, windstorms,  
3 and epidemics. Close to 60% of cities with a population greater  
4 than 300,000 are facing high risk of exposure to cyclones, floods,  
5 droughts, earthquakes, landslides, and volcanic eruptions with a  
6 high degree of vulnerability to disaster-related mortality and  
7 economic losses [1]. Local governments, planners, and policy  
8 makers play a critical role in managing and reducing such risks,  
9 and strengthening cities' resilience and response capacity. To  
10 this end, cities are leveraging data, technological advancements,  
11 and computational capabilities to facilitate disaster decision-  
12 making. However, effective data-driven decision-making—  
13 whether it is during preparation or recovery, during moments of  
14 crisis, or in the midst of an ongoing disaster—requires a robust  
15 capacity for capturing the city's dynamics. This entails  
16 recurrently sensing and modeling the state of infrastructure, the  
17 human activities unfolding over and enabled by the  
18 infrastructure, and their complex interactions, thereby predicting  
19 the states of stability and change (i.e., evolution of urban  
20 systems). Although the widespread proliferation of sensor  
21 installations in cities and the availability of unprecedented levels  
22 of data about human-infrastructure interactions brings the  
23 promise of improved decision-making, our computational  
24 approaches in capturing, predicting, reacting, and adapting to  
25 changes in the state of our urban systems need to mirror the pace  
26 of change for that promise to be realized.

## 27 **Fast and Slow Urban Dynamics**

28 Change processes in urban human-infrastructure systems do not  
29 occur on a single timescale, but as a mix of slow incremental  
30 changes in the physical structure of cities (e.g., transport  
31 construction with an average lifetime of decades) with a range  
32 of fast fluctuations (e.g., daily mobility) influencing the way  
33 these changes unfold [2]. Similarly, control responses to these  
34 changing phenomena are only needed at certain cycles and are  
35 driven by the urgency of applicable decisions to be made. For  
36 example, managing highway throughputs, modeled for routine  
37 operations, demands a slower pace of decision-making than  
38 during emergency evacuations when throughput capacities are

39 impacted by the emergency event (e.g., flooding during a  
40 hurricane).

41 As conceptually illustrated in Figure 1, fast and slow change  
42 processes in the real world are reacted to by fast and slow control  
43 responses. Data-driven disaster decision-making is analogous to  
44 Daniel Kahneman's Nobel Prize-winning research on human  
45 decision-making and the two—fast and slow—systems that  
46 support human decisions [3]. Kahneman's theory suggests that  
47 human cognition is governed by two systems: system 1, fast  
48 mode of thinking driven by intuition and heuristic processes, and  
49 system 2, slow, more analytical, mode of thinking. However,  
50 data-driven disaster decision-making is driven both by the  
51 decision maker's thinking process, and by the quality of the data-  
52 driven model in use in capturing fast and slow change processes  
53 in the real world. Therefore, it is crucial that our computational  
54 models evolve to account for fast and slow urban dynamics.

55 *[insert Figure 1 approximately here]*

## 56 **When Change is Fast**

57 Capturing and modeling the real world becomes particularly  
58 critical when the change processes are fast. In developing  
59 predictive models for slower change processes (e.g., climate  
60 prediction on the scale of years to decades), we tend to rely on  
61 slow retrospective data with lower levels of uncertainty. As the  
62 pace of change increases (e.g., flooding on the scale of minutes  
63 to hours), we are faced with higher levels of uncertainty coupled  
64 with curtailed response times. In other words, when change is  
65 fast (e.g., in the event of an earthquake), rapid response relies on  
66 the quality of fast decision-making. This is informed by the  
67 speed of capturing and predicting states of change in the real  
68 world through real-time and predicted data, as we can no longer  
69 only rely on retrospective data. Timely predictions of weather  
70 variables (that is, cloud coverage, precipitation, snow, wind  
71 speed, temperature, humidity, visibility loss, lightning, and so  
72 forth), for example, can enable short-term weather—especially  
73 severe weather—predictions. Predictions on the scale of minutes  
74 and hours are essential in informing early warning systems,  
75 enabling rapid emergency response, and initiating timely  
76 communication with communities. In 2020 alone, 60,714 such

77 events in the US resulted in 585 deaths and 1,708 injuries [4].  
78 Such predictions can inform decisions on weather related  
79 accidents and could result in fast decisions that save more lives.

## 80 Smart City Digital Twins

81 A promising data-informed computational approach to modeling  
82 and predicting a range of phenomena in urban areas is the  
83 emergence of Smart City Digital Twins (SCDTs) [5]. SCDTs are  
84 “living digital replicas of a city that are continuously updated  
85 with real-time data and analytics on interactions between  
86 humans, infrastructure, and technology” [6] that can offer more  
87 holistic views of the changes that take place in a city. They  
88 couple real and simulated versions of city infrastructure systems  
89 to track states of spatiotemporal flux and create synergistic  
90 feedback loops between the two systems, offering the promise  
91 of a real-time decision-making support system for smart cities.  
92 As it evolves in parallel with the real system, a SCDT enables  
93 hyperlocal decision-making through monitoring, assessment,  
94 and “*what if*” scenario prediction and adaptation across urban  
95 systems [5, 7]. However, such capacity requires the digital twin  
96 to be progressively cognizant of the pace and magnitude of  
97 change processes across urban human-infrastructure systems at  
98 varying timescales. Planners, policy makers, and government  
99 officials are not only faced with a dyadic fast- and slow-decision-  
100 making, but also with a range of in-between layers of transitional  
101 states across all phases of the emergency management cycle (i.e.,  
102 mitigation, preparedness, response, recovery [8]). While  
103 planners may be well prepared to make decisions on slow  
104 changing phenomena (related to preparedness and devising  
105 mitigation strategies), control decisions made during fast  
106 changing response times can very well generate new feedback  
107 loops of human-infrastructure interactions that would challenge  
108 the reliability of previous decisions made. Once the pace of  
109 decision-making goes beyond the threshold of urgency and the  
110 influencing factors become dynamic, a SCDT needs to be able  
111 to adapt and autonomously capture and predict across a dynamic  
112 range of changing phenomenon, which will depend on whether  
113 the conditions require preparing for, reacting to, or recovering  
114 from a disaster event.

## 115 Model Synthesis and Nowcasting

116 Synthesizing disaster dynamics across multiple timescales in  
117 SCDT decision-making models is critical in providing timely  
118 responses to various disaster control measures such as  
119 fluctuating demand for infrastructure services, allocation of  
120 assets, and managing risks. Synchronization of a SCDT, ideally  
121 done in real-time, crucially relies on the availability of  
122 uninterrupted data from the real system. Heterogeneous urban  
123 data that progressively feed the SCDT are obtained at mixed (fast  
124 and slow) frequencies, often with substantial latencies, which  
125 complicate the data fusion process. Dynamic association of  
126 SCDTs with the city at both levels of data fusion and predictive  
127 model generation, while incorporating all the endogenous and  
128 exogenous variables across fast and slow timescales, is complex.

129 Current understanding of the research community on how digital  
130 twins should best integrate heterogeneous data generated at  
131 mixed frequencies to model city evolutionary dynamics is  
132 limited. In order for the modeling efforts to be based on a more  
133 complete understanding of urban dynamics across mixed  
134 frequencies of changing phenomena, and driven by the desired  
135 (fast) pace of decision-making, we must advance our  
136 understanding of the multi-timescale nature of digital twin  
137 dynamic modeling.

138 Among dynamic models accounting for multiple timescales, a  
139 number of studies have shown that mixed frequency nowcasting  
140 models [9]–[12] are capable of handling irregularities of  
141 heterogeneous data (i.e., mixed frequencies and latencies) in  
142 real-time and recursively updating predictions. Nowcasting,  
143 increasingly used in meteorology, economics, and healthcare,  
144 refers to an objective, near-term (often ranging from +0–6-hrs)  
145 estimate of current states, or short-term forecasting. It relies  
146 heavily on the availability of rapidly updated, high-resolution  
147 observations. However, current nowcasting models have limited  
148 representation of physical processes and the object of interest is  
149 often low frequency variables such as quarterly gross domestic  
150 product (GDP) growth. We lack scientific research investigating  
151 the applicability and scalability of nowcasting approaches in  
152 developing integrated predictive models of SCDTs for dynamic  
153 disaster decision-making across both fast and slow timescales.

154 Vector auto regressive (VAR) models [13], for example, are  
155 widely used in macroeconomics to jointly model the dynamics  
156 of economic variables. Despite the dependency of each variable  
157 on past patterns of all other variables, patterns of correlation of  
158 the forecast errors in these models remain unconstrained. Such  
159 overparameterization becomes problematic in the already high  
160 dimensional setting of SCDTs, with both static and dynamic  
161 variables. Bayesian VARs (BVARs), incorporate a naïve prior  
162 model that assumes random-walk evolution for all variables.  
163 However, the challenge of making inferences on the model’s  
164 parameters in the face of data irregularities (i.e., missing data,  
165 mixed frequency, and so forth) when nowcasting with large  
166 BVAR models remains.

167 Dynamic Factor Models (DFMs) [11] assume that observations  
168 of different variables in time are driven by a few unobserved  
169 dynamic factors, and features specific to each variable are  
170 captured by errors. These models handle the mixed-frequency  
171 data by initiating the model at the highest available data  
172 frequency and treating the lower frequency data as a filtered  
173 version of latent high-frequency data that are missing at certain  
174 intervals using likelihood-based methods and Kalman filtering  
175 techniques [11]. More complex models integrated with Machine  
176 Learning (ML) algorithms are particularly suitable for  
177 improving the DFM by handling data with a larger number of  
178 possible regressions [14], although these models are more  
179 effective for slower timescale (e.g., seasonal) predictions. In  
180 capturing disaster dynamics at a city scale, these models need to  
181 both scale to encompass the increasing dimensionality and to  
182 control for exogenous variations along with their long vs. short-

183 lived effects. High dimensionality is often addressed by model  
184 approximation, which may compromise the ability to capture  
185 interdependencies of human-infrastructure interactions.

186 More recently, researchers have established promising  
187 mathematical foundations for digital twin modeling and  
188 coupling dynamical systems based on probabilistic graphical  
189 models integrated within data-driven analysis and decision-  
190 making feedback loops [15]. However, in order to achieve  
191 scalability for SCDTs, we are still challenged by the need for  
192 improved parameterization inclusive of appropriate exogenous  
193 controls, reduced order modeling, and model assumptions to be  
194 relaxed.

## 195 Concluding Remarks

196 Change processes across urban human-infrastructure systems  
197 occur at not a single, but a range of temporal scales and we are  
198 faced with the challenging task of modeling a range of dynamic  
199 associations between SCDTs and the real city infrastructure.  
200 Building on existing models that can, with limitations, capture  
201 irregularities of scale and mixed frequency data (e.g.,  
202 BVAR/DFM models), future research on digital twin modeling  
203 should advance in the direction of multi-timescale prediction as  
204 a critical next step in supporting dynamic disaster decision-  
205 making. The bottleneck in this direction is encompassing  
206 increasing dimensionality while capturing mixed frequency data  
207 and controlling for exogenous controls with varying temporal  
208 effects. Investigating computational methods by which digital  
209 twins can best integrate heterogeneous data generated at mixed  
210 frequencies to model city evolutionary dynamics is central to this  
211 effort. Inevitably, dynamic modeling of SCDTs also escalates  
212 into the spatial dimension. Identifying the most relevant spatial  
213 scale and aggregation by which disaster dynamics and real world  
214 change processing need to be captured is yet another poorly  
215 explored area of research. Future research should expand  
216 computational modeling efforts in all three dimensions of time,  
217 space, and frequency, investigating ways to control for both  
218 endogenous and exogenous change processes in urban systems.  
219 Understanding the multi-spatiotemporal scale nature of SCDT  
220 dynamic modeling is a first step towards providing timely  
221 responses to various control measures in urban disaster and risk  
222 management.

## 223 Acknowledgements

224 This material is based upon work supported by the National  
225 Science Foundation (NSF) [Grants No. 1760645, 1837021, and  
226 1929928 to J.T. and N.M.]. Any opinions, findings, and  
227 conclusions or recommendations expressed in this material are  
228 those of the author(s) and do not necessarily reflect the views of  
229 NSF.

230

## 231 Author Contributions

232 N.M. and J.T. conceived and designed the research, wrote the  
233 first draft, edited the manuscript, contributed to revisions, and  
234 approved the manuscript.

## 235 Competing Interests

236 The authors declare no competing interests.

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283

## 284 Figure Captions

285 **Figure 1. Fast and slow disaster decision-making dynamics.**

286 **a**, Fast (e.g., earthquake, tsunami) and slow (hurricane, wildfire)  
287 onset disaster events result in change processes in real cities that  
288 vary in terms of the pace and duration of change. **b**,

289 Heterogeneous data needs to be captured at mixed-frequency and  
290 integrated into Smart City Digital Twin (SCDT) models in real-  
291 time at the corresponding frequencies that change processes are  
292 taking place. Both fast and slow modes are integrated into the  
293 same SCDT model, which is progressively updated in parallel  
294 with changes in the real world. **c**, A SCDT informs decision-

295 makers who must use a combination of fast and slow thinking to  
296 adaptively devise interventions at various levels of urgency. **d**,  
297 Decision-makers generate time critical decisions that impact the  
298 real environment and the cycle continues as new interventions—  
299 and ultimately new policies/strategies—generate new, iterative  
300 change processes in the real world.

